

# **NIH's SBIR Programs and Opportunities for US/EU Small Businesses**

**Michael Weingarten**

**Director, National Cancer Institute's  
SBIR/STTR Program**

June 20, 2014



# The NIH SBIR/STTR Programs

<http://sbir.nih.gov>



# NIH = 27 Institutes & Centers

24 Participants in the SBIR/STTR Program

Office of Research Infrastructure Programs (ORIP)

**The Office of the Director (OD)**

National Institute on Aging (NIA)

National Institute on Alcohol Abuse & Alcoholism (NIAAA)

National Institute of Allergy & Infectious Diseases (NIAID)

National Institute of Arthritis & Musculoskeletal & Skin Diseases (NIAMS)

**National Cancer Institute (NCI)**

National Institute of Child Health & Human Development (NICHD)

National Institute on Deafness & Other Communication Disorders (NIDCD)

National Institute of Dental and Craniofacial Research (NIDCR)

National Institute of Diabetes & Digestive & Kidney Diseases (NIDDK)

National Institute on Drug Abuse (NIDA)

National Institute of Environmental Health Sciences (NIEHS)

National Eye Institute (NEI)

National Institute of General Medical Sciences (NIGMS)

National Heart, Lung, & Blood Institute (NHLBI)

National Human Genome Research Institute (NHGRI)

National Institute of Mental Health (NIMH)

National Institute of Neurological Disorders & Stroke (NINDS)

National Institute of Nursing Research (NINR)

National Institute on Minority Health & Health Disparities (NIMHD)

National Center for Complementary & Alternative Medicine (NCCAM)

Fogarty International Center (FIC)

National Center for Advancing Translational Sciences (NCATS)

National Library of Medicine (NLM)

National Institute of Biomedical Imaging & Bioengineering (NIBIB)

NIH Clinical Center (CC)

Center for Information Technology (CIT)

Center for Scientific Review (CSR)

← No funding authority

# Congressionally-Mandated Programs

## ➤ **Small Business Innovation Research (SBIR)**

Set-aside program for small business concerns to engage in Federal R&D with the potential for commercialization

*Federal agencies with an extramural R&D budget > \$100M*

Set Aside  
(FY14) (FY15)

2.8%

2.9%

## ➤ **Small Business Technology Transfer (STTR)**

Set-aside program to facilitate cooperative R&D between small business concerns and U.S. research institutions with the potential for commercialization

*Federal agencies with an extramural R&D budget > \$1B*

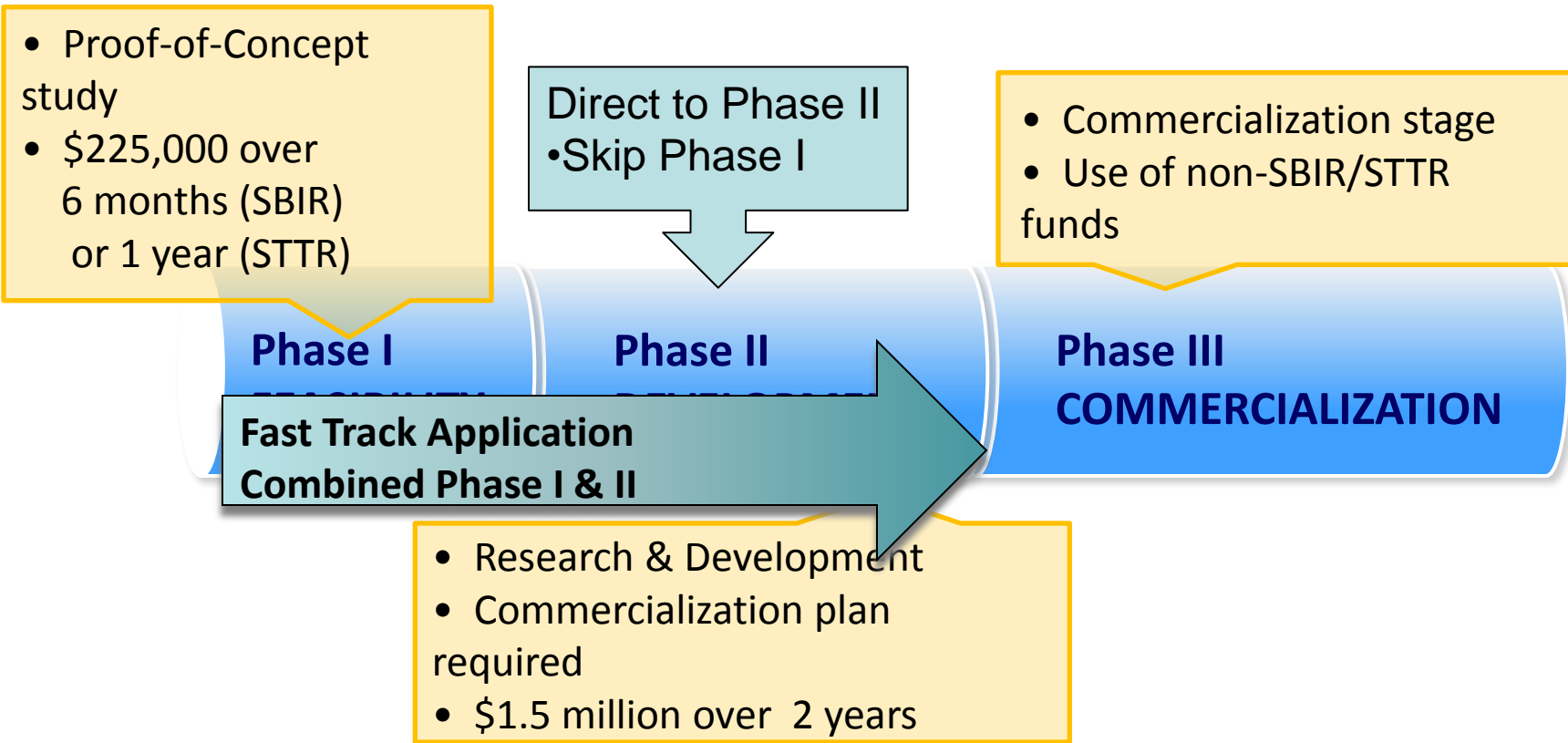
0.4%

0.4%

~\$750M annually at NIH  
~\$119M annually at **NCI**

- One of the largest sources of seed funding for innovative technology development by small businesses
- We fund small businesses at a very early stage.
- **Not a Loan – no repayment is required**
  - Doesn't impact stock or shares in any way (i.e., non-dilutive)
- Intellectual property rights retained by the small business
- Provides recognition, verification, and visibility
- Helps provide leverage in attracting additional funding or support (*e.g.*, venture capital, strategic partner)

# SBIR & STTR: Three-Phase Program



- Caps on award sizes: \$225,000 for Phase I; \$1.5 million for Phase II
- Certain awards may exceed these caps if covered by topic-specific waivers
- Actual funding may vary by topic



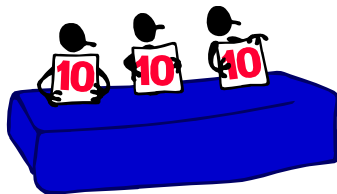
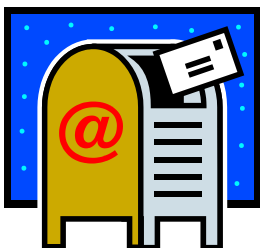
- **SBIR & STTR Omnibus Solicitations for Grant Applications**  
*Release:* January  
*Receipt Dates:* April 5, **August 5**, and December 5
- **See the NIH Guide for other Program Announcements (PA's) and Requests for Application (RFA's), i.e. grants**  
*Release:* Weekly  
*Receipt Dates:* Various
- **Solicitation of the NIH & CDC for SBIR Contract Proposals**  
*Release:* August 2014  
*Receipt Date:* **November 2014**

<http://grants.nih.gov/grants/guide>

# NIH Timeline for New Applications



6 - 9 months



Due Date	Scientific Review	Council Review	Award Date (earliest)
April 5	July	October	December
August 5	October	January	April
December 5	March	May	July



# The NCI SBIR Development Center

<http://sbir.cancer.gov>



**NCI's primary resource for enabling commercialization of high impact technologies that can benefit patients, such as:**

- **Small Molecules and Biologics**
- **Cancer Diagnostics**
- **Cancer Imaging**
- **Electronic Health & Education Tools**

**A \$119M Program at the NCI**

## **Development Center staff are responsible for:**

- **Conducting regular outreach events to help recruit more focused, commercially-minded SBIR applicants**
- **Coaching applicants on developing stronger applications**
- **Providing oversight and active management of projects**
- **Mentoring and guiding companies throughout the award period**
- **Facilitating matchmaking with potential third-party investors and strategic partners**

# NCI SBIR Development Center Program Staff



**Michael Weingarten, MA** (*Director*)

*Previous*

- **NASA** – Program Manager, NASA Technology Commercialization Program



**Greg Evans, PhD** (*Lead Program Director*)

*Previous*

- **NHLBI/NIH** – Program Director, Translational and Multicenter Clinical Research in Hemoglobinopathies
- **NHGRI/NIH** – Senior Staff Fellow



**Patricia Weber, DrPH** (*Program Director*)

*Previous*

- **International Heart Institute of Montana** – Manager, Tissue Engineering and Surgical Research
- **Ribi ImmunoChem Research, Inc.** – Team Leader, Cardiovascular Pharmacology
- **Trega Biosciences, Inc** – Director, Microbiology & Immunology



**Deepa Narayanan, MS** (*Program Director*)

*Previous*

- **Naviscan PET Systems, Inc.**, Director, Clinical Data Management (Oncology Imaging & Clinical Trials)
- **Fox Chase Cancer Center**, Scientific Associate (Molecular Imaging Lab)



**Christie Canaria, PhD** (*AAAS S&T Policy Fellow*)

*Previous*

- **Lawrence Berkeley National Laboratory** – Research Scientist; Manager, Imaging Facility
- **Illumina, Inc.**– Chemistry Researcher



**Andrew J. Kurtz, PhD** (*Lead Program Director*)

*Previous*

- **NIH** – AAAS Science & Technology Policy Fellow
- **Cedra Corporation** – Research Associate, Bio-Analytical Assays and Pharmacokinetics Analysis



**Jian Lou, PhD** (*Program Director*)

*Previous*

- **Johnson & Johnson** – Research Scientist, Target Validation & Biomarker Development
- **Lumicyte, Inc.** – Director, Molecular Biology Systems Analysis



**Todd Haim, PhD** (*Program Director*)

*Previous*

- **National Academy of Sciences** – Christine Mirzayan Science and Technology Policy Fellow
- **Pfizer Research Laboratories** – Postdoctoral Fellow, Cardiac Pathogenesis & Metabolic Disorders



**Amir Rahbar, PhD, MBA** (*Program Director*)

*Previous*

- **NCI**– Program Manager, Center for Strategic Scientific Initiatives
- **BioInformatics, LLC** – Senior Science Market Analyst
- **Naval Research Laboratory** – Research Scientist



**Ming Zhao, PhD** (*Program Director*)

*Previous*

- **NCI**– Program Director, Center to Reduce Cancer Health Disparities
- **GE Global Research** – Senior Scientist
- **Pfizer** – Scientist

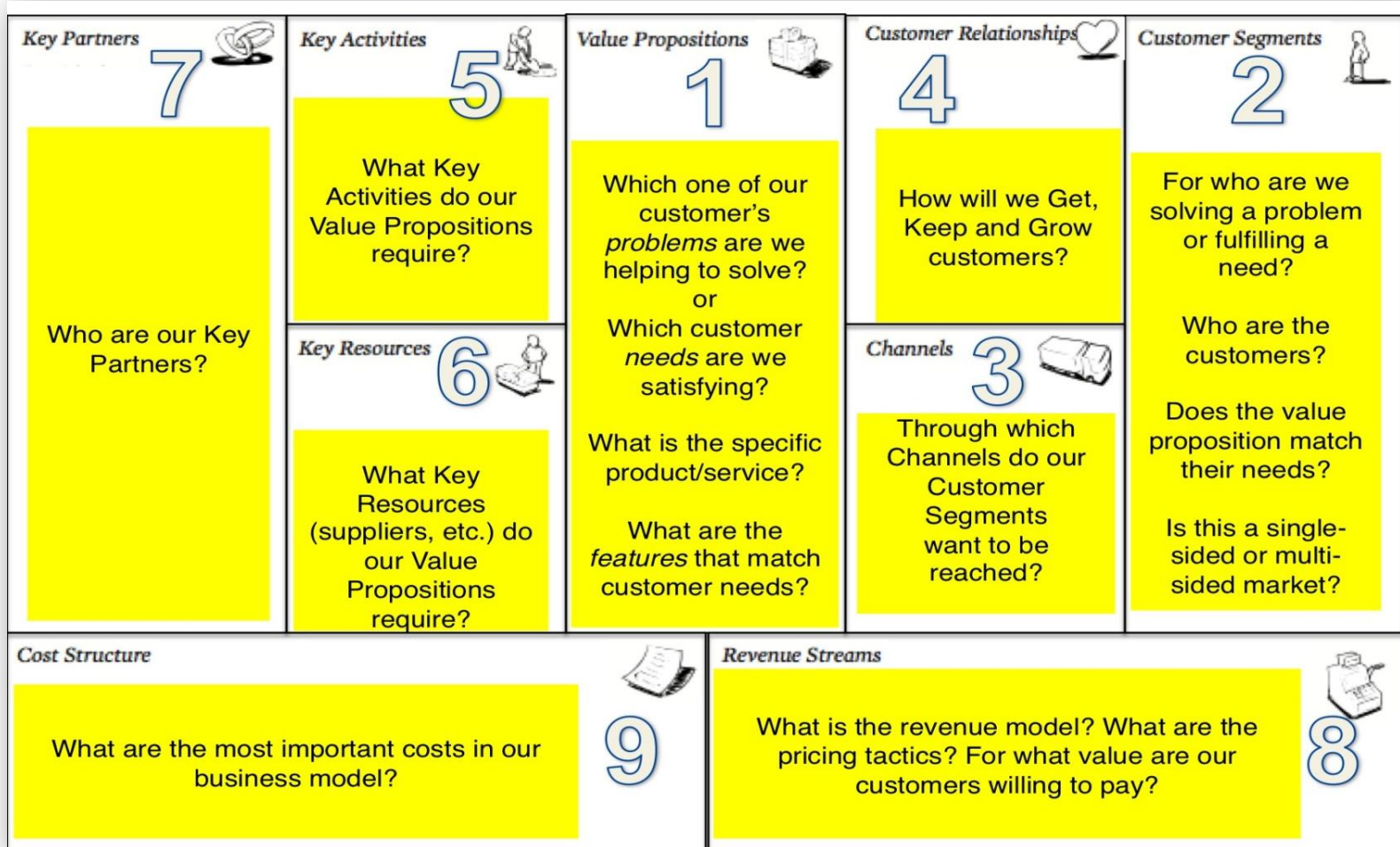
## Challenges facing Small Business Concerns (SBCs)

- **Entrepreneurial education**
- **Gaps in funding**
- **Access to private capital**
- **Navigation around U.S. Federal regulatory and reimbursement requirements**

- **Teaches teams of scientists how to be entrepreneurs**
  - How to evaluate the value of their intellectual property
  - A process for how to build a business model around the technology they've developed.
- **Teams are “taught” and guided by a group of experienced faculty (e.g., serial entrepreneurs, venture capitalists, etc.)**
- **Process: gather as much information and insight as possible by conducting 100 interviews from customers and potential partners.**
- **Use of “Business Model Canvas” imposes a strategy for gathering and analyzing information to determine if there is a product/market fit.**



# I-Corp Business Model Canvas



# NCI SBIR Phase IIB Bridge Award

Phase I  
FEASIBILITY

Phase II  
DEVELOPMENT

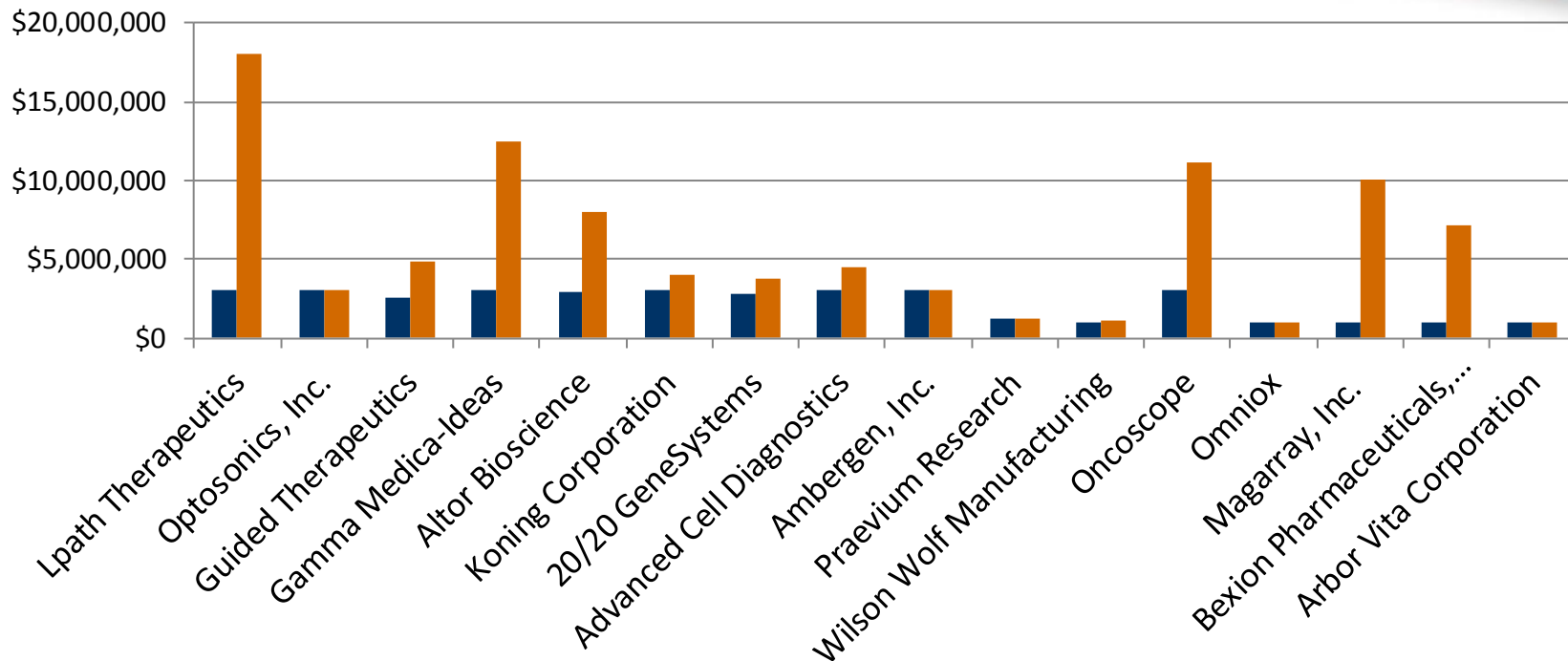
NCI SBIR Phase IIB Bridge Award

CROSSING THE VALLEY OF DEATH

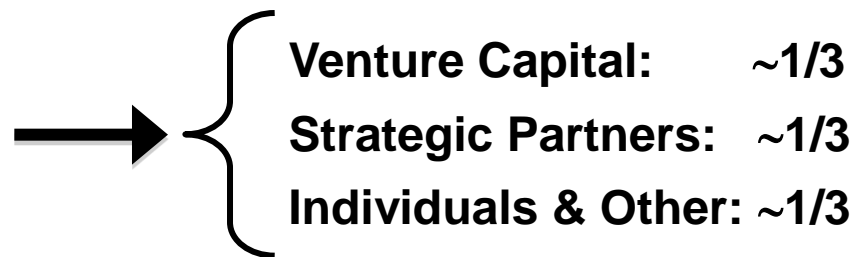
Phase III  
COMMERCIALIZATION

- Provides up to \$1M per year for up to 3 years
- Open to any NIH-funded Phase II awardees with projects relevant to NCI mission
- Accelerates commercialization by incentivizing partnerships with third-party investors & strategic partners earlier in the development process
- Competitive preference and funding priority to applicants that can raise substantial third-party funds (i.e.,  $\geq 1:1$  match)

# 16 Bridge Awards To Date



<b>NCI Total</b>	<b>\$35,262,319</b>
<b>Third-Party Investments</b>	<b>\$94,300,756</b>
<b>Leverage</b>	<b>&gt; 2 to 1</b>



*Exclusive opportunity for some of the most promising NCI-funded companies to showcase their technologies*

<http://sbir.cancer.gov/investorforum/>

A promotional banner for the 2012 NCI SBIR Investor Forum. It features a photograph of four people (three women and one man) smiling, with one woman holding a magnifying glass over a blue molecular structure. The text on the banner includes: "National Cancer Institute", "2012 NCI SBIR Investor Forum", "APRIL 18, 2012", "Agilent Technologies, Aristotle Room", "5301 Stevens Creek Blvd", "Santa Clara, CA 95051", and logos for "FNIH Foundation for the National Institutes of Health" and "PRESCIENCE INTERNATIONAL".

National Cancer Institute

2012 NCI SBIR  
**Investor  
Forum**

APRIL 18, 2012  
Agilent Technologies,  
Aristotle Room  
5301 Stevens Creek Blvd  
Santa Clara, CA 95051

**FNIH**  
Foundation for the  
National Institutes of Health

**PRESCIENCE**  
INTERNATIONAL

- In 2012, 18 top SBIR-funded companies presented
- Over 200 life science investors & leaders
- 150+ one-on-one meetings
- **2010 Investor Forum: 8 out of 14 presenting companies closed deals collectively valued at over \$230M**

- **8 out of the 14 presenting companies have closed deals valued at over \$230M**
  - **Zacharon, a company focused on developing therapeutics for rare diseases and cancer, finalized a major partnership with Pfizer worth up to \$200M**
  - **Lpath** closed a \$4.9 Million Equity Financing round to fund continued development of two drug candidates
  - **MagArray** closed a strategic partnership deal with IMRA America for \$10M to continue development of its cancer diagnostic platform
  - **ImaginAb** raised \$12.5M in a Series A round to engineer antibodies into *in vivo* PET imaging agents for targeted molecular diagnostics.

## *Bringing together NCI SBIR/STTR awardees to move funded technologies from bench to bedside*

<http://sbir.cancer.gov/FRACWorkshop>

- **May 7, 2013 at NCI Shady Grove**
- **Speakers from FDA, CMS, USPTO, and White House OSTP**
- **Panels on other sources of federal funding, resources & collaborative programs at NIH, and unique life science investment organizations**
- **One-on-one meetings with program directors and speakers**



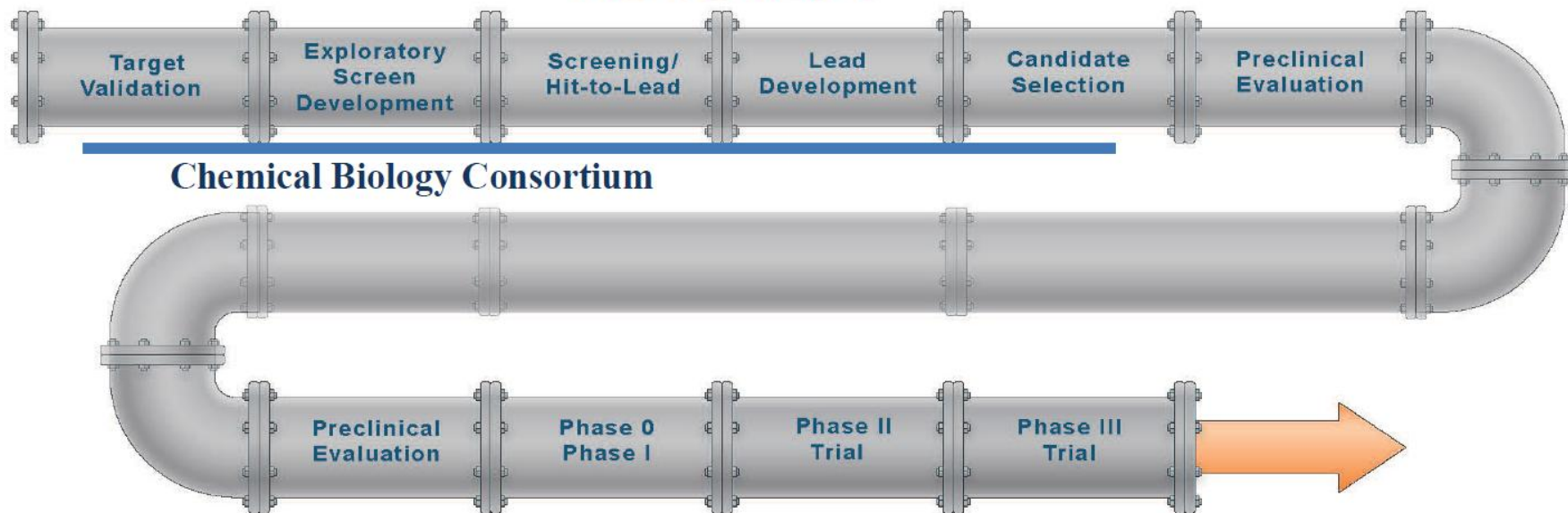
# Additional NIH Programs Open to Small Businesses



# NCI Experimental Therapeutics Program (NExT)



## DISCOVERY

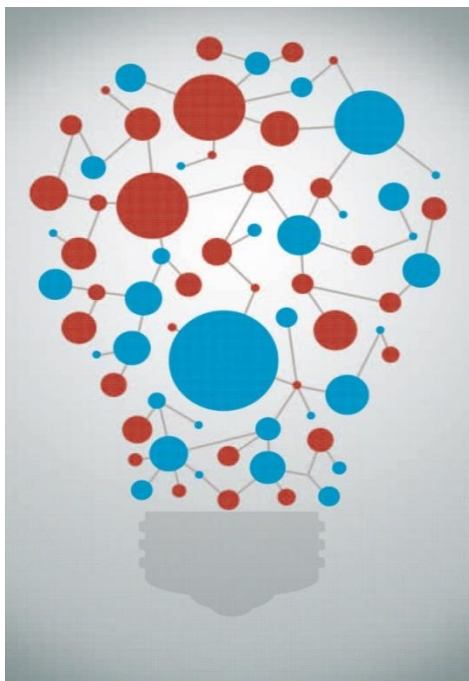


## DEVELOPMENT

### INCLUDES

- Investigational drugs, biologics, NPs, biomarkers
- Investigational imaging agents and theranostics
  - Academic, Biotech, Pharma, Government
- Includes Phase 0, I and II Programs

**One Pipeline,  
Many Points  
of Entry**



***RFP issued in Oct 2008 seeking technical proposals from screening and chemistry centers to support early drug discovery activities.***

***August 2009 11 centers awarded contracts.***

- **Comprehensive Chemical Biology Screening Centers (4)**
  - ✓ Identify targets, develop assays and adapt these assays to HTS platforms, screen numerous compounds against a variety of different assays each year, and provide Structure- Activity Relationship (SAR) analysis
- **Specialized Application Centers (3)**
  - ✓ Provide expertise and experience in specific technologies needed to successfully develop and implement complex and technically difficult assays that may not be amenable to HTS
- **Chemical Diversity Centers (4)**
  - ✓ Capable of applying medicinal and synthetic chemistry to advance hits to lead status

# Access to NExT

<http://next.cancer.gov>



National Cancer Institute

U.S. National Institutes of Health | [www.cancer.gov](http://www.cancer.gov)

NExT

NCI Experimental  
Therapeutics Program

DCTD  
Division of Cancer  
Treatment and Diagnosis

 CENTER FOR  
CANCER  
RESEARCH

About NExT

Entry to Pipeline

Pipeline Management

Discovery

Development

Biomarker

The NCI Experimental Therapeutics (NExT) Program

**A Unique Partnership with the NCI to Facilitate  
Oncology Drug Discovery and Development**

**Who:** Researchers in academia, government, and  
industry, nationally or internationally.

**October 15, 2014; February 15, 2015**



# Therapeutics for Rare and Neglected Diseases (TRND) Program



<http://www.ncats.nih.gov/research/rare-diseases/trnd/trnd.html>

- **Model**: Comprehensive drug development collaboration between DPI and extramural labs with disease-area/target expertise
- **Projects**:
  - May enter at various stages of preclinical development
  - Disease must meet FDA orphan or WHO neglected tropical disease criteria
  - Milestone driven project plans
- **Eligible applicants**:
  - Academic, non-profit, government lab, biotech/pharma
  - Ex-U.S. applicants accepted

Therapeutic Area / Disease	Collaborator(s)	Agent	Status
Sickle Cell Disease	Aes-Rx, NHLBI	NME – Small Molecule	Clinical
Chronic Lymphocytic Leukemia	Leukemia & Lymphoma Society, University of Kansas	Repurposed Drug – Small Molecule	Clinical
Hereditary Inclusion Body Myopathy	New Zealand Pharmaceuticals, NHGRI	NME – Small Molecule	Clinical
Niemann-Pick Type C1	Johnson & Johnson, Albert Einstein College of Medicine, Univ. of Pennsylvania, Washington Univ., NICHD, NINDS , NHGRI	Repurposed Drug - Small Molecule	Clinical
Duchenne Muscular Dystrophy	ReveraGen BioPharma	NME – Small Molecule	Preclinical
Cryptococcal Meningitis	Viamet Pharmaceuticals, Inc.	NME - Small Molecule	Preclinical
Core Binding Factor Leukemia	Liu; NHGRI	Repurposed Drug - Small Molecule	Preclinical
Autoimmune Pulmonary Alveolar Proteinosis	Trapnell; Cincinnati Children's Hospital	Repurposed Drug - Biologic	Preclinical
Fibrodysplasia Ossificans Progressiva	Bloch; Massachusetts General Hospital	NME - Small Molecule	Preclinical
Schistosomiasis	CoNCERT Pharmaceuticals	NME – Small Molecule	Preclinical
Creatine Transporter Defect	Lumos Pharma	NME - Small Molecule	Preclinical
Autosomal Dominant Retinitis Pigmentosa (adRP)	Bikam Pharmaceuticals	NME - Small Molecule	Preclinical
Hypoparathyroidism	Eli Lilly & Co.	NME - Small Molecule	Preclinical
Retinitis Pigmentosa	Klassen; University of California - Irvine	Cell Based Therapy	Preclinical
LEOPARD Syndrome	Kontaridis; Beth Israel Deaconess Medical Center	NME - Small Molecule	Preclinical





# SBIR Awardee Case Study: Insight Genetics





# Enabling Precision Medicine in Cancer Care

Companion Diagnostics that indicate whether a patient will respond to a cancer therapy

# Insight Genetics: NCI Funding Enabled Initial Growth



## Pre-SBIR

- Early-Stage Start-Up with 4 employees
- \$0 in Revenue
- Angel Equity Investors

## NCI Funding

- Allowed hiring of additional scientists and staff
- Expanded network of Academic Collaborators
- Spurred Commercial Partnerships
- Attracted additional Angel Equity & Strategic Investor

## Today

- Emerging Growth Company with 20+ Employees
- Increased Revenues each of last 4 years
- Major Expansion of Lab Space
- Entering Market with first CDx (*Insight ALK Screen*) as RUO kit

# THANK YOU

**NCI SBIR Development Center**

[NCIsbir@mail.nih.gov](mailto:NCIsbir@mail.nih.gov)

**Phone: 240.276.5300**

**<http://sbir.cancer.gov>**

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**<http://www.linkedin.com/company/nci-sbir-development-center>**